

AIACV TEMPLATE

STRATEGIC ACTION PLAN 2026

Knowledge Community / Committee: **Housing Task Force**

Knowledge Community Chairs: Chair – Paul Menard, Vice-Chairs – Brian Sehnert, Jackie Whitelam

AIACV BOD liaison: TBD

Date: 03/11/2026 FINAL DRAFT

I. Introduction – short description of the Knowledge Community

In 2020 the Housing Task Force was formed to work on issues involving the housing crisis, homelessness, and missing middle housing. We attend public meetings to advocate for housing solutions.

We bring to our members the opportunity to use their professional skills to build “neighborhoods for all” where housing affordable to a broad socio-economic spectrum is integrated at the scale of individual buildings and blocks. Accordingly, we first focused to advance the production of Missing Middle Housing (MMH) which contributed to the inclusion of MMH in the City’s 2040 General Plan Update and the adoption of the MMH Interim Ordinance.

Returning Missing Middle Housing to its traditional place in our housing inventory will make our neighborhoods more equitable and inclusive – but, by its nature, its development will be incremental and insufficient to counter the continuing rise in rents, house sale prices, and homelessness. Therefore, in the hope of scaling-up housing production, in 2024 the HTF expanded its effort to include working to advance the transformation of the aging commercial corridors into mixed-use, mixed-income, transit-oriented neighborhoods; and working to advance the adaptive reuse of commercial office properties for housing. (See attached Housing Position Statement, adopted Feb 2024 by the AIACV board.)

II. Goals and Objectives – overall aims of the Knowledge Community and its role in supporting membership and adding value to the AIACV

1. Overall Goal: add value to the AIACV

2. Objectives

- a. Educate our members and the public about projects and solutions to the housing crisis that architects are working on in our region.
- b. Advocate at public meetings for housing policy changes. In the year ahead these include:
 - i. The upcoming re-write of the Interim Missing Middle Housing ordinance to a permanent ordinance, which will be adopted as changes to Title 17 – Planning and Development Code.
 - ii. County of Sacramento Infill Program – Jessie Shen is the County’s Infill Coordinator
 - iii. Tiny houses on wheels – portable ADUs
 - iv. Central City Specific Plan – update
 - v. City-wide Design Guidelines – update
 - vi. ULI Technical Assistance Program (TAP) – resilience and heat island effects
- c. Engage with existing groups such as the City of Sacramento’s Housing Policy Working Group, SACOG, ULI, and ECOS. Identify members of these groups to as liaisons.

- III. Targeted Committee Initiatives – specific initiatives that are aligned with AIACV Strategic Plan (and AIA CA / AIA Strategic Plan)
 - 1. Support and advocate for architecture that benefits communities across the AIACV region
 - 2. Empower members for active participation in the political process around social equity in the built environment, such as housing, homelessness, and social design. (AIACA alignment & collaboration)
 - 3. MOBILIZE FOR IMPACT – Focus and align programs, services, structures, and resources to develop innovative solutions to the world’s most pressing challenges. (AIA National alignment)
- IV. Opportunities for Collaboration – possible partnership with another AIACV Knowledge Community or allied group/organization for activity or event
 - 1. Civic Engagement Team
 - 2. Experience Architecture
 - 3. Design Narrative
- V. Anticipated Annual Schedule – annual schedule of meetings, milestones, activities, events for upcoming year (2025; short-term) and for subsequent years (long-term)
 - 1. Educate once or twice per year
 - 2. Advocate as needed – See list under item 2b above
 - 3. Engage with existing groups based on when they meet
- VI. Anticipated Support – this subcommittee will need support from AIACV with logistical assistance, community outreach, food & beverage, funding, or other needs
 - 1. AIACV technical support from staff (panel or tour)
 - 2. Advocate: if we go to the Board for a certain purpose, request a favorable position on the agenda. Provide the board with adequate lead time.
- VII. Continuous Improvement – commitment to annual update of Committee Action Plan, solicitation and evaluation of feedback, incorporation of adjustments for improvement
 - 1. Review and update the AIACV Housing Task Force STRATEGIC ACTION PLAN annually by December 15.
 - 2. Create a feedback system on Base Camp for members of AIACV and the public.
- VIII. Summary Remarks – final comments
 - 1. The AIACV Housing Task Force is a forum for architects and community members to meet and talk about housing issues, create educational events focused on housing, advocate to change housing policy, and engage with other groups to collaborate and share knowledge.